ENGINEERED FOR WHAT'S NEXT.

STATE OF THE COLLEGE | SPRING 2022

Presented by Dean Joseph W. Tedesco

MAY 3, 2022



To become a **"TOP 50"** Engineering Program as defined by U.S. News and World Report, in support of Houston's Tier One initiative.



OVERVIEW

OVERVIEW



TO SERVE

the Greater Houston community, Texas and the nation by educating engineers to assume leadership positions in the identification and solution of the complex technical challenges of society,



TO ADVANCE the state of knowledge through pioneering research and scholarly work,



TO FACILITATE the transfer of new technology to Texas and U.S. industries, TO PLAY A KEY ROLE in economic development for the Greater Houston region and the State of Texas, and



TO BENEFIT THE PUBLIC

sector through service to the university, community, industry, government and the engineering profession.

OVERVIEW

GOALS AND INITIATIVES:

CCE is in its **7th year** of implementing its strategic plan to become a Top 50 Engineering Program rated by U.S. News & World Report.

REACHING THE TOP 50:

- **Excellence and unprecedented growth** in the Cullen College's academic programs, with an overarching emphasis on student success
- Development of strategic community partnerships
- Building state-of-the-art research and classroom facilities

CCE's strategic plan is being used as a model for the rest of the UH campus.

USNWR RANKING:

Currently Ranked: No. 71 Goal: Top 50







NATIONAL COMPETITIVENESS



BRANCHING OUT: NEW BUILDINGS AND CAMPUSES



OVERVIEW

PARTNERING WITH HOUSTON

PERFORMANCE EVALUATION

COLLEGE SUCCESS MEASURES

	2017	2018	2019	2020	2021
*1. Total Research Expenditures (in millions) ²	\$23.7	\$29.9	\$35.2	\$33.8	\$37.4
Annual Change		\$6.2	\$5.3	-\$1.4	\$3.6
2. Total Annual Giving	\$18,727,364	\$7,100,957	\$7,664,769	\$6,213,102	\$13,614,584
Annual Change		-\$11,626,407	\$563,812	-\$1,451,667	\$7,401,482
3. First-Year FTIC Retention Rate ¹	88.1%	89.6%	91.4%	93.6%	88.9%
Annual Change		1.5%	1.8%	2.2%	-4.7%
4. Six-Year FTIC Graduation Rate ¹	44.8%	48.6%	67.3%	71.2%	64.2%
Annual Change		3.8%	18.7%	3.9%	-7.0%
5. Bachelor's Degrees Awarded	598	714	688	620	635
Annual Change		116	-26	-68	15
6. Doctoral Degrees Awarded	70	84	84	86	90
Annual Change		14	0	2	4
*7. Citations	15,915	24,027	33,220	41,330	43,541
Annual Change		8,112	9,193	8,110	2,211
*8. Journal Articles Published ²	564	602	639	642	627
Annual Change		38	37	3	-15
*9. Undergraduates in Research ²		86	78	70	67
Annual Change			-8	-8	-3
*10. Research Activity ^{2, 3}		76	73	111	145
Annual Change			-3	38	34

*50 in 5 measure

Notes: 1. The percentage of students in the UH FTIC cohort whose last declared major was in this college and who graduated from this college in 6 years. 2. Data provided by college. 3. Composite index of the number of proposals submitted >\$1M and the number of proposals submitted for centers

FY2022 FUNDING FOR ENGINEERING FROM ACADEMIC AFFAIRS

ENGR	Amount
Tenure and Promotion (Recurring)	\$35,920
New Faculty Salary Line (Recurring)	\$132,550
Key Initiatives (Recurring)	\$60,000
Merit (Recurring)	\$604,346
Grad Student Salary Increase (Recurring)	\$592,586
Staff Salary Update - Phase 1 (Recurring)	\$50,345
Summer Instruction (One-Time)	\$861,641
FY22 Outcomes Funding (One-Time)	\$784,453
UH-HCC Engineering Academy Fraga Campus (One-Time)	\$275,000
Total	\$3,396,841

FY2022 start-up from DOR: \$5,988,420 (begins in FY2022 and covers two years)

RESEARCH EXPENDITURES

Engineering received 33.9% of IDC returned to units

IDC DISTRIBUTION ALL UH

Total IDC Recovered in FY2021 (Returned in FY2022)	\$23,987,128	
Adjusted Return to Generating Units	\$12,319,968	

IDC DISTRIBUTION TO ENGINEERING

Total Returned Engineering (Both College/Depts)	\$4,178,034	
Adjusted Return to Engineering Departments/Centers	\$1,742,545	

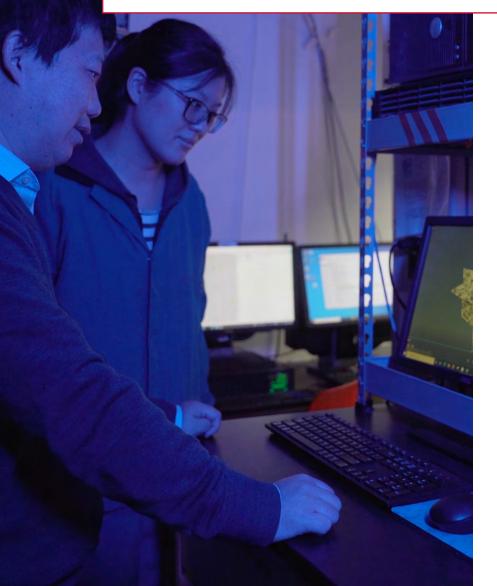
BUDGET UPDATE

FUNDING TOTALS

Expense	University Funding FY2020	Grant Funding FY2020	Total Funding FY2020	University Funding FY2021	Grant Funding FY2021	Total Funding FY2021
Ranked Faculty Salaries	20,475,413	224,854	20,700,267	20,713,942	413,728	21,127,670
Non-Tenure Track Faculty Salaries	2,749,889	-	2,749,889	2,523,857	4,687	2,528,544
Research Faculty Salaries	593,728	542,259	1,135,987	542,993	722,590	1,265,583
Summer Faculty Salaries	781,947	3,113,681	3,895,628	746,599	2,688,557	3,435,156
Summer Instruction	711,782	-	711,782	474,113		474,113
Chair Professor Stipends	1,018,617	12,849	1,031,466	1,195,854	149	1,196,003
Staff Salaries	5,795,404	307,452	6,102,856	5,583,904	318,555	5,902,459
Research Staff Salaries	1,473,438	2,874,162	4,347,600	1,260,238	3,272,471	4,532,709
Research Assistant Salaries	1,888,554	5,974,681	7,863,235	1,857,125	6,794,427	8,651,552
Teaching Assistant Salaries	1,654,081	42,728	1,696,809	1,386,505	14,112	1,400,617
Student Workers	754,391	44,250	798,641	562,176	79,860	642,036
Fringe Benefits	4,286,655	2,402,663	6,689,318	4,003,326	2,213,541	6,216,867
Other Personnel Costs	64,485	31,959	96,444	318	822	1,140
Maintenance and Operations	6,486,591	15,865,318	22,351,909	4,884,338	15,790,902	20,675,240
Capital Outlay	4,543,144	1,916,706	6,459,850	6,279,742	3,093,475	9,373,217
Total	53,278,119	33,353,562	86,631,681	52,015,030	35,407,876	87,422,906

FACULTY EXCELLENCE

FACULTY BY THE NUMBERS



146* CURRENT FACULTY HEADCOUNT

16 NAE MEMBERS

23 WOMEN* **7** BLACK AND/OR HISPANIC*

New Faculty

2021	8
2020	3
2019	5
2018	13
2017	16
2016	16
2015	9
2014	5

Retire	Retired Faculty				
2021	2				
2020	1				
2019	1				
2018	1				
2017	1				
2016	2				
2015	3				
2014	2				

Resignations

-	
2021	1
2020	2
2019	2
2018	4
2017	2
2016	6
2015	3
2014	2

*Tenured or Tenure Track

FACULTY EXCELLENCE

RECRUITMENT GOALS FOR 2025

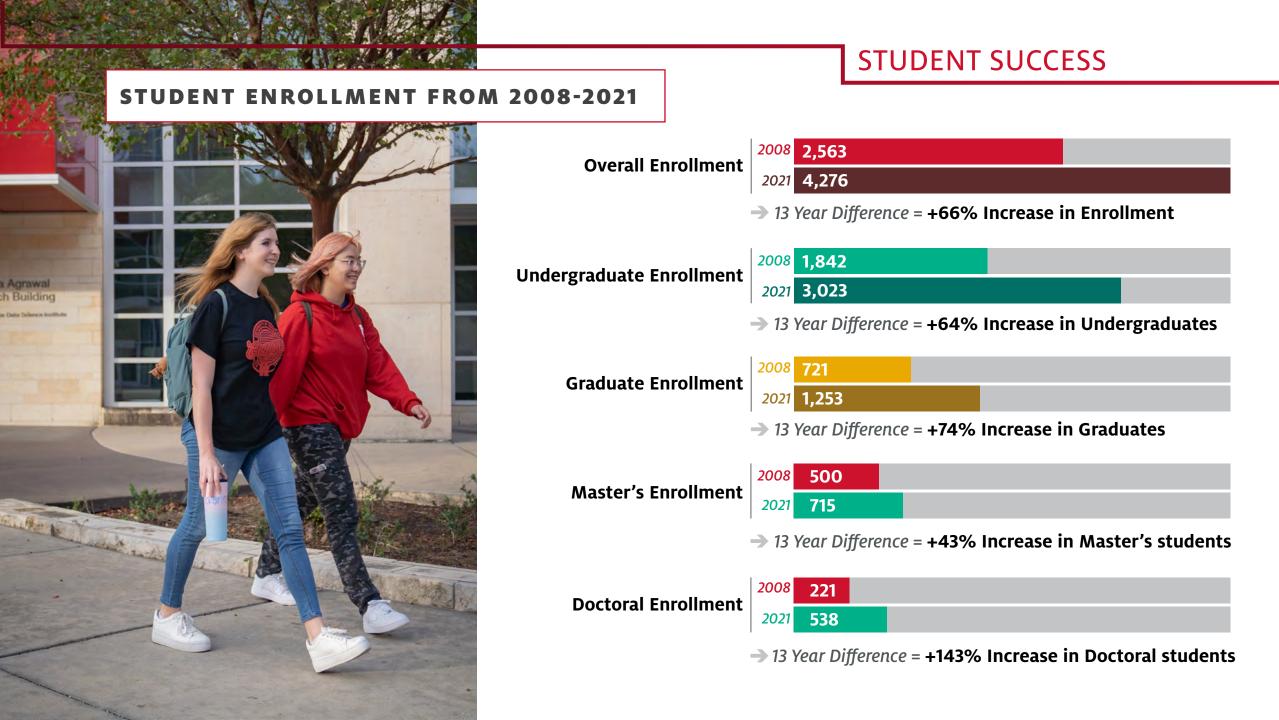


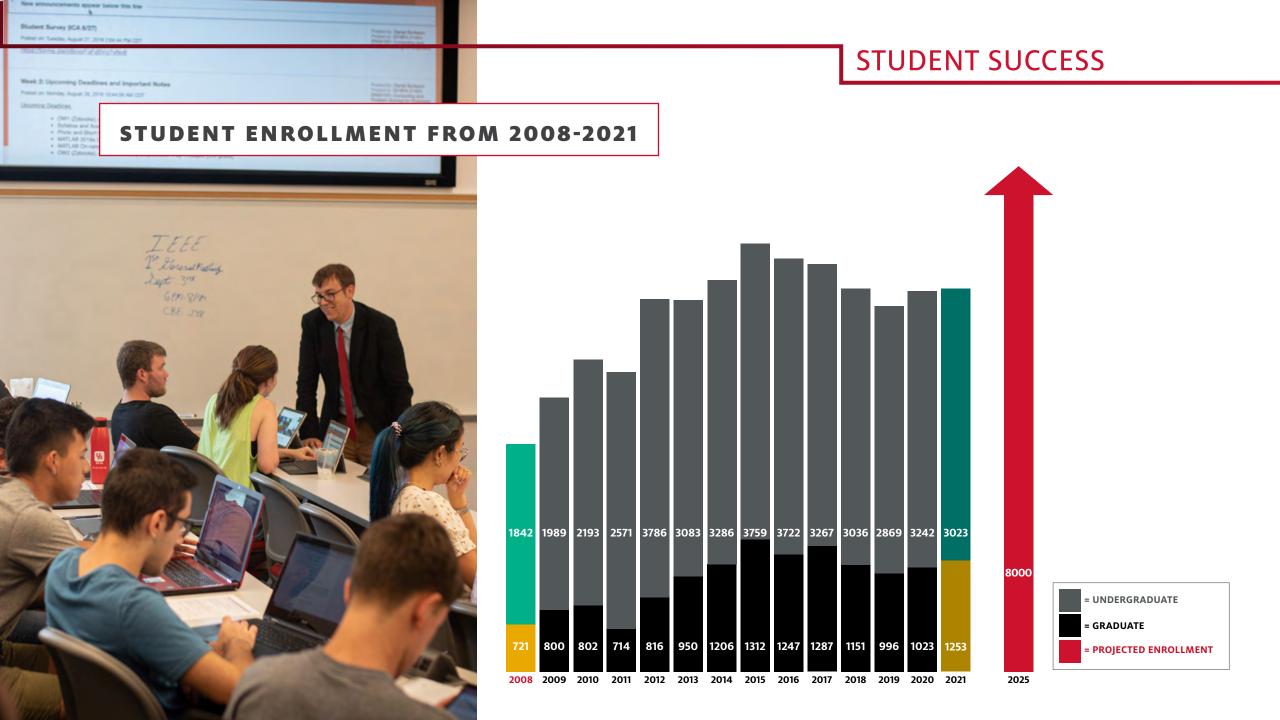
CURRENTLY AT 146

CURRENTLY AT 16

CURRENTLY AT 16%

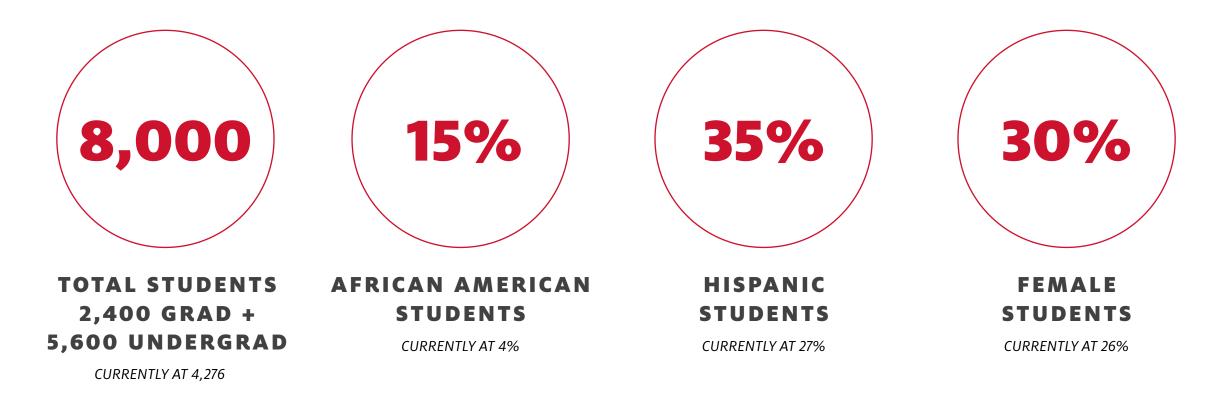
CURRENTLY AT 5%



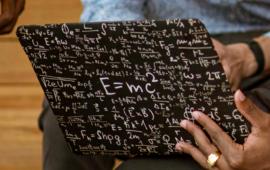


WHERE WE WANT TO BE

ENROLLMENT GOALS FOR 2025



CULLEN COLLEGE VS NATIONAL AVERAGES



HOW DO WE COMPARE?

23% VS. 27%

of undergraduate of **UH En** engineering under students in the **U.S.** students were **female** in 2021 in

of **UH Engineering** undergraduate students are **female** in 2021

of undergraduate engineering students in the **U.S.** were **Black** in 2021

5%

VS.

of **UH Engineering** undergraduate students are **Black** in 2021

5%



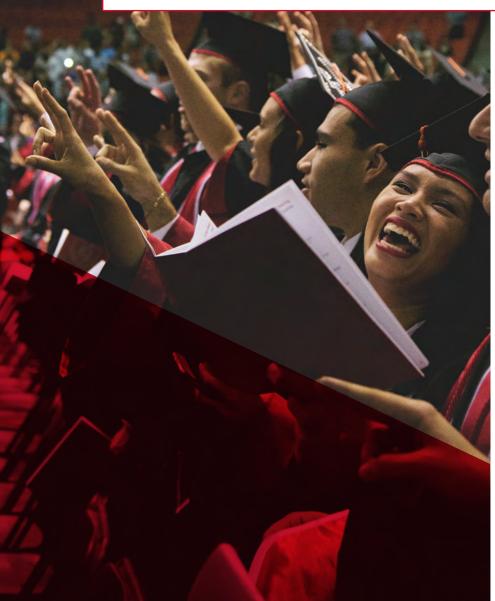
of undergraduate of engineering students in the **U.S.** stu were **Hispanic** in 2021

of **UH Engineering** undergraduate students are **Hispanic** in 2021 **18%** VS.



national percentagepercentage ofof women tenuredwomen tenuredand tenure-trackand tenure-track UHengineering facultyengineering faculty

DEGREES AWARDED BY ACADEMIC YEAR



	2020 - 21	635	
Bachelors Degrees	2019 - 20	620	
	2018 - 19	688	
	2017 - 18	714	
1			
	2020 - 21	242	
Mastors Dograas	2019 - 20	252	
Masters Degrees	2018 - 19	350	
	2017 - 18	379	
	2020 - 21	90	
Doctoral Dograac	2019 - 20	86	
Doctoral Degrees	2018 - 19	84	
	2017 - 18	84	
	TOTAL	NUMBER OF	
	DEGREES AWARDED IN 2020-21:		
	967 D	EGREES	

6-YEAR GRADUATION RATES



Bachelors Degrees

FALL 2017	71% (Projected)
FALL 2016	68% (Projected)
FALL 2015	65%
FALL 2014	71.2%
FALL 2013	67.3%
FALL 2012	48.6%
FALL 2011	44.8%
FALL 2010	44%
FALL 2009	44%

16 NATIONAL ACADEMY OF ENGINEERING (NAE) FACULTY

Dan Luss CULLEN DISTINGUISHED PROFESSOR, CHEMICAL ENGINEERING



Jerome Schultz DISTINGUISHED PROFESSOR, BIOMEDICAL ENGINEERING



James M. Symons CULLEN DISTINGUISHED PROFESSOR EMERITUS, CIVIL & ENVIRONMENTAL ENGINEERING



Benton F. Baugh ADJUNCT PROFESSOR & ALUMNUS, MECHANICAL ENGINEERING



John H. Lienhard M.D. ANDERSON PROFESSOR OF MECHANICAL ENGINEERING AND HISTORY, EMERITUS, MECHANICAL ENGINEERING



Christine A. Ehlig-Economides PROFESSOR & WILLIAM C. MILLER ENDOWED CHAIR OF PETROLEUM ENGINEERING



Kaspar Willam HUGH ROY AND LILLIE CRANZ CULLEN DISTINGUISHED UNIVERSITY PROFESSOR, CIVIL & ENVIRONMENTAL ENGINEERING



Jamai J. Azar DISTINGUISHED ADJUNCT PROFESSOR, PETROLEUM ENGINEERING

S.M. Farouq Ali DISTINGUISHED PROFESSOR, PETROLEUM ENGINEERING



Andrea Prosperetti DISTINGUISHED PROFESSOR, MECHANICAL ENGINEERING



Kaushik Rajashekara DISTINGUISHED PROFESSOR, ELECTRICAL AND COMPUTER ENGINEERING



Ganesh Thakur DISTINGUISHED PROFESSOR, PETROLEUM ENGINEERING



DISTINGUISHED PROFESSOR, PETROLEUM ENGINEERING





Pradeep Sharma M.D. ANDERSON CHAIR PROFESSOR & DEPARTMENT CHAIR, MECHANICAL ENGINEERING

NATIONAL COMPETITIVENESS

TEXAS A&M

₿ RICE UNIVERSITY 12

TEXAS TECH

UNIVERSITY.

35

5

TOTAL NATIONAL ACADEMY OF ENGINEERING (NAE) MEMBERS AT OTHER INSTITUTIONS: TEXAS 22 The University of Texas at Austin

THE UNIVERSITY OF ARIZONA College of Engineering

By comparison, University of Arizona's College of Engineering has **11 NAE members** and is ranked **#64 by US News and World Report**.







MEGAN ROBERTSON (CHBE) DEVELOPING PLASTICS FROM PLANTS.



JIMING BAO (ECE) EXAMINING THE OPTICAL PROPERTIES OF GRAPHENE, ONE-ATOM-THICK SHEETS OF CARBON.



JACINTA CONRAD (CHBE) DEVELOPING SURFACES THAT LIMIT BACTERIA MOTILITY.

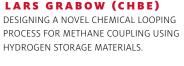


JEFFREY RIMER (CHBE) IMPROVING ZEOLITES, A CLASS OF CATALYSTS USED IN THE PETROLEUM AND CHEMICAL INDUSTRIES.

DEBORA RODRIGUES (CEE) STUDYING THE ENVIRONMENTAL IMPACT

OF NANO-SCALE MATERIALS THAT UTILIZE GRAPHENE









CHARACTERIZING AND IMPROVE POLYMER-BASED SOLAR CELLS.





ZHU HAN (ECE) CREATING "COGNITIVE RADIO NETWORKS" TO IDENTIFY QUIET FREQUENCIES AND UTILIZE THEM FOR DATA TRANSMISSION.



STANKO BRANKOVIC (ECE) INVESTIGATING HOW THE SIZE OF A MATERIAL EFFECTS ITS BEHAVIOR.



BORA GENCTURK (CEE) INCREASING RESILIENCY AND SUSTAINABILITY OF REINFORCED CONCRETE AGAINST AGING AND SEISMIC HAZARDS THROUGH NOVEL MATERIALS.

CUNJIANG YU (ME) INCREASING RESILIENCY AND SUSTAINABILITY DEVELOPING 3D ELECTRONICS MANUFACTURING PROCESS.







CREATING ARTIFICIAL MUSCLE AND TENDONS FOR DEXTEROUS, COMPLIANT AND AFFORDABLE PROSTHESES THAT MORE CLOSELY MIMIC HUMAN MUSCLES.

JEREMY PALMER (CHBE)



CONTROLLING CRYSTAL NUCLEATION IN LIQUIDS TO TRANSFORM APPLICATIONS IN PHARMACEUTICAL PROCESSING AND MATERIALS DESIGN.



SHEEREEN MAJD (BME) TAILORING NANOPARTICLE DRUG CARRIERS TO IMPROVE DRUG DELIVERY.



ROSE FAGHIH (ECE) DEVELOPING SIGNAL PROCESSING AND CONTROL ALGORITHMS FOR WEARABLE DEVICES.



DAVID MAYERICH (ECE) DEVELOPING A SOFTWARE PLATFORM TO PRODUCE SEARCHABLE DIGITAL ATLASES OF WHOLE ORGANS AT THE CELLULAR LEVEL.



MEHMET ORMAN (CHBE) STUDYING PERSISTER CELLS - THOSE THAT GO DORMANT AND THEN BECOME TOLERANT TO EXTRAORDINARY LEVELS OF ANTIBIOTICS.



KYUNG JAE LEE (PE) CONTRIBUTING TO THE ENHANCEMENT AND DIVERSIFICATION OF THE DOMESTIC SUPPLY OF LITHIUM.



SHAILENDRA JOSHI (ME) MECHANICS OF RECYCLABLE THERMOSET POLYMERS.



DEVIN SHAFFER (CEE) BETTER FILTRATION METHODS VIA NEW POROUS



JINSOOK ROH (BME) FACILITATING STROKE REHABILITATION WITH HUMAN-MACHINE INTERFACE DEVICES.

RESEARCH IN 2021

of **faculty** had **research expenditures** in 2021

81%



of **faculty published research** in 2021

RESEARCH PORTFOLIO* (AWARDS GREATER THAN \$1M)



PI: Harish Krishnamoorthy (PI) and Kaushik
Rajashekara (Co-PI)
Award Amount: \$1,015,000
Award Subject: Miniaturized Pulsed Power Systems for Mission Critical Applications (Mini-PulPS)
Awarding Agency: U.S. Department of Energy



PI: Debora Rodrigues (PI) and Stacey Louie (Co-PI) Award Amount: \$1,574,057 Award Subject: Collaborative Research: MIM: The Impact of the Fungal Microbiome in Metal Tolerance and Soil Biogeochemical Transformations Awarding Agency: National Science Foundation



PI: Lars Grabow Award Amount: \$1,034,310 Award Subject: Resilient Ammoxidation of Small Hyrdrocarbons (R-ASH) Using Forced Dynamic Operation for Maximal Flexibility Awarding Agency: U.S. Department of Energy



PI: Navin Varadarajan Award Amount: \$1,786,244 Award Subject: MusIC: A Multi-Scale Technology for Integrating Dynamic Cellular Function and Molecular Profiles Awarding Agency: National Institute of General Medical Sciences



PI: Peter Vekilov (PI) and Jeffrey Rimer (Co-I) Award Amount: \$1,162,500 Award Subject: Dual Artemisinin Action Combats Resistance Awarding Agency: Johns Hopkins University (passthru from NIH)



PI: Gül Zerze Award Amount: \$2,000,000 Award Subject: Innovating Computer-aided Drug Discovery for Breast Cancer Awarding Agency: Cancer Prevention and Research Institute of Texas (CPRIT)

RESEARCH PORTFOLIO* (AWARDS GREATER THAN \$1M)



PI: Wei-Chuan Shih

Award Amount: \$2,663,973 Award Subject: Streamlined and Comprehensive Circulating Tumor Exosome Profiling by Microfluidic Arrayed Nanoplasmonic Sensors and Actuators Awarding Agency: National Institute of Biomedical Imaging and Bioengineering



MAJOR PROJECT MILESTONES*

PI: Nuri Firat Ince Award Amount: \$3,708,829 Award Subject: Acute Modulation of Stereotyped High Frequency Oscillations with a Closed-Loop Brain Interchange System in Drug Resistant Epilepsy Awarding Agency: National Institute of Neurological Disorders and Stroke (NIH)



PI: Mario Ignacio Romero-Ortega Award Amount: \$2,792,305 Award Subject: Regenerative Ultramicroelectrode Arrays for Sensory-Motor Specific Interfacing Awarding Agency: National Institute of Neurological Disorders and Stroke (NIH)



UH, Shell, TotalEnergies Sign \$500k Extension To \$1M Project

The initial \$1 million research award, "Injector Experiments in Sand Pack with 3-D Confining Stresses," ran from October 2019 through September 2021. The extension will fund the project through September 2022. **UH Project Lead:** George Wong (PI) and Lori Hathon (Co-PI)

Phase 3 Of UH-Oil India Project Completed

Phase 3 of the UH-Oil India project totaled \$2.6 million and lab research work focused on enhancing oil production by using carbon dioxide to boost oil recovery. Work will continue into Phase 4. UH Project Lead: Ganesh Thakur



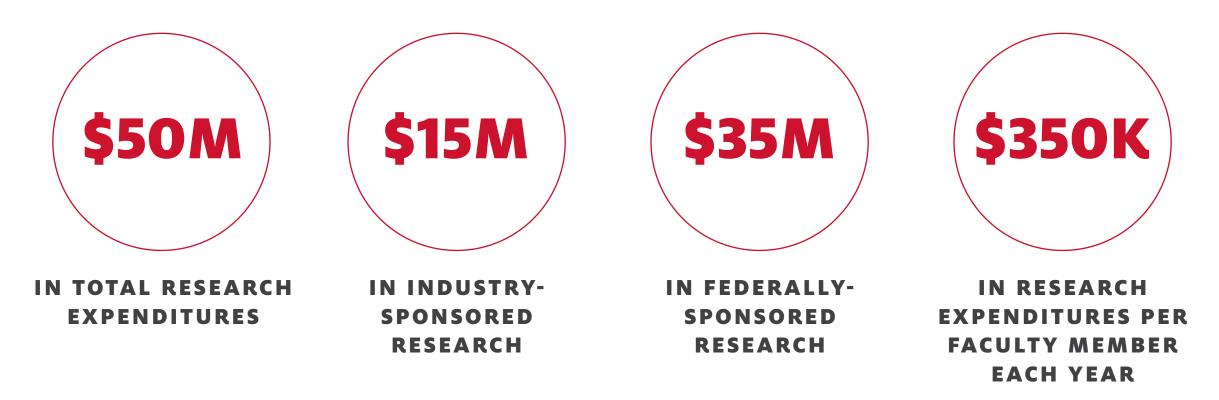
PI: Yan Yao Award Amount: \$3,400,000 Award Subject: Lithium- and Transition Metal-Free

High-Energy Fast-Charging Batteries
Awarding Agency: U.S. Department of Energy



WHERE WE WANT TO BE

RESEARCH ENTERPRISE GOALS FOR 2025



UPDATES ON MERGER WITH COLLEGE OF TECHNOLOGY



Earlier this semester, President Renu Khator announced that the University was exploring the possibility of a merger between the Cullen College of Engineering and College of Technology. First steps included:

- Discussions with the Deans of Engineering and Technology.
- Discussions with leadership teams from both colleges.



President Khator and Provost Short then formed a task force with 10 representatives from both colleges, five of whom represent the Cullen College:

- Kirill Larin, Ph.D., Professor, Department of Biomedical Engineering, Cullen College of Engineering
- Dmitri Litvinov, Ph.D., Moores Professor, Department of Electrical & Computer Engineering, Cullen College of Engineering
- Lakis Mountziaris, Ph.D., Chair and Professor, William A. Brookshire Department of Chemical and Biomolecular Engineering, Cullen College of Engineering
- Hanadi Rifai, Ph.D., Associate Dean Research and Facilities & Moores Professor, Department of Civil and Environmental Engineering, Cullen College of Engineering
- **Pradeep Sharma,** Ph.D., Chair and M.D. Anderson Professor, Department of Mechanical Engineering, Cullen College of Engineering



The task force completed a SWOT analysis utilizing input from focus groups conducted with individuals from both colleges. President Khator and Provost Short are expected to announce next steps soon.

UPDATES ON UH-EXTEND



UH-Extend is our 100% fully-online offering of select graduate Master's and Certificate programs.



Degree plans are offered at a fixed and very competitive tuition rate, both for residents and nonresidents. A UH-Extend Master's degree can be obtained for ~\$23K total.



UH-Extend was approved in 2021, and the College had a soft opening in Fall 2021. Total enrollment for the soft opening was 10 individuals.



We are working with an external firm, eCity Interactive, to promote and market our UH-Extend programs. So far results have been encouraging:

- Enrollment this spring has increased to 28.
- Over 70 applications are in progress for Summer and Fall 2022.



UPDATES ON UH AT KATY AND ENGINEERING ACADEMIES



CCE has two Engineering Academies with HCC — one located at UH at Katy, and another at the HCC Felix Fraga Campus in Southeast Houston.

- 52 students total enrolled in Fall 2021.
- 112 applications received so far for Fall 2022.



This spring, CCE is offering:

- 9 undergrad courses at UH at Katy.
- 1 undergrad course at Fraga.
- 2 graduate subsea courses at UH at Katy.

UPDATES ON UH-DMU INTERNATIONAL INSTITUTE



The UH-DMU Institute is in its second year (there are two student cohorts, freshmen and sophomores).



Roberto Ballarini, the Institute Director, received the Global Faculty Award for leading the early success of the program.



A proposal submitted to the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) was approved pending an onsite visit. A virtual visit was held in March 2022 and results were highly successful. A final site visit is expected to take place in 18 months.



The Institute is fully funded by DMU, and the budgets include support not only for Institute-related teaching, but also for other UH teaching and research missions. This includes dozens of teaching assistantships that fund our Ph.D. programs across the campus. For example, the Cullen College will deliver, in the steady state, approximately 30 courses per year which translate to at least 30-45 (0.5FTE) assistantships. In addition, 9 full-time lecturers will be hired to increase the size of each department's lecturer pool.





The courses taught by UH faculty (1/3 of the curriculum) will involve full-time tenure-track and non-tenure-track faculty and lecturers that will be hired over the next two years.



We will reach the planned cohort size of 300 students within the next year or two. Current enrollment figures are listed in the below table:

PROGRAM	2020 COHORT	2021 COHORT
Civil Engineering	52	83
Electrical Engineering	55	89
Mechanical Engineering	45	84
Total	152 ^(a)	256

(a) 175 students started in the inaugural cohort of Fall 2020.

WHAT'S NEXT IS HAPPENING **RIGHT NOW.**



A NEW CREATIVE VISION & MARKETING STRATEGY



To continue further advancing the college's strategic objectives and national ranking, CCE partnered with Ologie, a marketing firm with a special focus in higher education.



Ologie provided CCE with an audit of current practices and strategies, and a new creative campaign, titled "Engineered for what's next," and a style guide to be used by all departments in the college.



CCE is currently in negotiations with multiple media outlets to expand external marketing and advertising efforts, with an emphasis on student and faculty recruitment, and national reputation.

BREAKING BARRIERS:



BECAUSE MY DREAM CAME TRUE ON GRADUATION DAY, I IMMEDIATELY STARTED MY LIFELONG MISSION To help other women and minorities to pursue Engineering. Now Almost 50 years later I am Still on that mission today.



COMMUNICATIONS & MARKETING DISTINCTIONS:

The CCE Office of Communications received the following distinctions during 2021:



The American Marketing Association, Crystal Awards

- Crystal Award Best Video Engineering with Faith
- Crystal Award Best Feature Story Breaking Barriers: UH's First Black Woman Chemical Engineer

NATIONAL COMPETITIVENESS



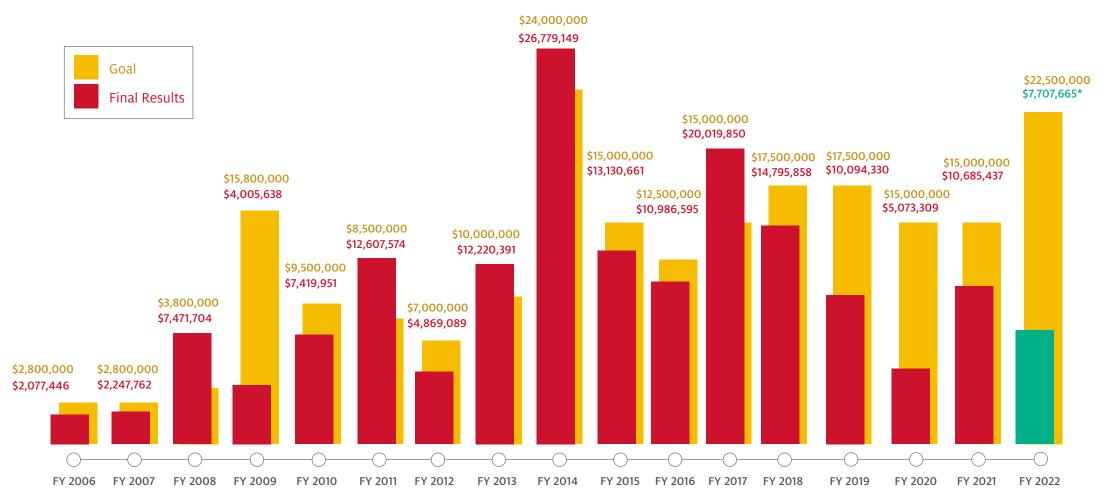
Public Relations Society of America, Excalibur Awards

- Silver Distinction Best Newsletter Innovation in Healthcare
- Silver Distinction Best Webcast Virtual Graduation Celebrations
- Bronze Distinction Best Feature Story Breaking Barriers: UH's First Black Woman Chemical Engineer

Collegiate Advertising Awards

- Gold Distinction Best Webcast/Podcast Diversity, Equity and Inclusion in STEM
- Gold Distinction Best Invitation Design Engineering Alumni Awards Gala Invitations

FUNDRAISING YEAR END RESULTS



PLEASE SEND FURTHER COMMENTS TO: DEAN@EGR.UH.EDU

